

# Islamic Emirate of Afghanistan National Development Corporation (NDC)





2023



#### **Message from the CEO**

Last year, National Development Corporation (NDC) achieved significant accomplishments, in improving Afghanistan's national-priority infrastructure, in the agriculture, housing, energy, manufacturing, and construction sectors.

The success of crucial infrastructure projects was ensured through the formulation of clear policies and reform programs tailored to the nature of each enterprise merged into the NDC, their alignment with national demand, and modern practices.

NDC follows the applicable laws and regulations while using modern leadership, management, and supervision strategies and upholding efficiency, responsibility, and accountability.

Our leadership team, staff members, and workforce share a vision for a prosperous, poverty-free Afghanistan. We are committed to optimizing our efforts to create jobs and accelerate development, making efficient and sustainable use of resources without compromising speed or quality.

We believe that working closely with private sector is key to achieving our long-standing ambition of taking our country to new heights of prosperity and establishing its position on the world stage. NDC sees the end of the war and the victory of the Islamic Emirate of Afghanistan as a unique opportunity to rebuild the country's infrastructure. Despite economic challenges, it has made significant strides in implementing important national priority projects with seriousness, integrity, and full commitment.

Finally, I would like to assure the people of Afghanistan and the Islamic Emirate that we will continue to rebuild and modernize Afghanistan's infrastructure and industries to the best of our abilities.

Hoping for a prosperous, poverty-free Afghanistan.

Abdul Rahman Attash Chief Executive Officer National Development Corporation





# **National Development Corporation**

;The National Development Corporation The Pioneer of Prosperity and Renovation



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NDC was established to enhance the integration and implementation of development programs, strengthen public institutions' capabilities, boost the country's economic growth, and coordinate state–owned corporations. Its objective is to expedite development and sustainable growth by efficiently utilizing resources, implementing standardized and cost–effective projects, creating jobs, and reducing poverty and corruption.

NDC was established in 2020 through the merger of various corporations, including Housing, Bana'i, Afghani, Helmand, and Metal Corporations, Central Freight Corporation, and Ghouri and Jabal Siraj cement factories. The organization has since launched national–priority projects throughout Afghanistan.

NDC follows the country's applicable laws and its own statutes; and has achieved tremendous success in its main focus areas of construction, manufacturing, water management, and mining.





#### Vision:

Create a poverty-free Afghanistan by using available resources strategically, speeding up development, and boosting the economy.

#### Mission:

NDC was established to integrate and implement national-priority programs, reactivate the merged corporations, and streamline development by using modern working methods and collaborating closely with relevant public entities.

#### Goals:

NDC strives to accomplish the following objectives:

- Expanding and enhancing development activities in compliance with the applicable laws and regulations;
- Encouraging innovation and improving capacity to meet national and global standards;
- Promoting economic growth, social development, and creating job opportunities;
- Attracting private sector investments; and,
- Maximizing profit and reinforcing the financial position of the company.



# **Areas of Operation**

#### Construction

- Construction of buildings
- Construction of townships
- Construction of dams and irrigation canals
- Renovation and reconstruction of historical sites

#### Mines:

- Management of the Northern Coal Enterprise
- Extraction of Balkhab coal mines

#### **Transportation Services**

 With 200 trucks, NDC's Central
 Freight Corporation offers nationwide transportation services.

#### **Production:**

- Cement manufacturing
- Production of metal elements
- Production of precast concrete elements
- Production of Oxygen

# Agriculture:

- Management of Nangarhar Valley
   Agricultural Corporation
- Establishment of Taraqi Gardens
- Establishment of Hairatan Industrial
  Agricultural Complex





#### The Existing and Potential Capacity of Service Delivery

NDC's timely, efficient, and cost-effective project completion is attributed to the capabilities of its working divisions.



#### **Building Trust and Hope**

NDC was established during a difficult period where multiple challenges, such as the Covid-19 outbreak and security issues, were hindering the development of a robust public corporation. Simultaneously, Bana'i Development Corporation was tasked with the execution of numerous key national projects amidst organizational assessment and reform, alongside ten other state-owned enterprises. NDC quickly established itself as a reliable organization for the people, government, and donors thanks to the endurance and resourcefulness of its leadership, staff, and workforce. It achieved results in less than a year that others take years to accomplish.

The company was given the vital responsibility of implementing the government's Covid-19 response projects immediately upon its formation. NDC completed various projects at the outset, including building 100-bed hospitals, manufacturing hospital beds for Covid-19 patients, delivery of India wheat aid, and implementing the Kabul watershed management project for creating employment opportunities.

Projects were completed quickly, with good quality, and at a reasonable cost, and even the construction of a 100-bed Covid-19 hospital in just eighteen working days set a regional record for fast and high-quality construction. This accomplishment instilled hope and bought NDC a huge trust among the people, government entities, and international donors.

# Financial information

NDC has 1127 ongoing projects worth AFN 124 billion, with a progress rate of 35.66% and AFN 44 billion in expenditures. Our gross income from project implementation is AFN 26.8 billion, with AFN 17.5 billion in accounts receivable. We owe AFN 8.4 billion in debt from a total expenditure of AFN 26 billion. Only our construction projects have generated a profit of AFN 9.9 billion, bringing our company's total net profit to AFN 11 billion.





#### **Achievements**

NDC is implementing \\\YY\\projects in various sectors including water, mining, agriculture, manufacturing, and construction. This includes major projects like Qosh Tipa Irrigation Canal, Kamal Khan Dam canals, Machalgho and Tori dams. The projects include renovating and reconstructing historical monuments, building numerous administrative, health and educational buildings, residential complexes, and manufacturing and delivering cement, prefabricated concrete parts, and metal elements. NDC implemented significant agricultural initiatives such as the Hairatan Agricultural and Industrial Complex, as well as the construction of cold storage facilities near border and airport customs in various provinces.

In the mining sector, NDC has successfully operationalized the Northern Coal Enterprise. Additionally, comprehensive plans for the extraction and delivery of Balkhab coal mines have been developed, which are now under NDC's management as entrusted by the Islamic Emirate of Afghanistan.

#### **Dams and Canals**

#### **Qosh Tipa Canal National Project:**

Qosh Tipa Canal is a crucial national project. It will stretch from Kaldar district in Balkh to Andkhoi district in Faryab, greatly boosting crop production and creating 5,500 job opportunities for both skilled and unskilled laborers. It consists of three phases: Phase one is 108 kilometers long and runs from Sar Dam to Daulat Abad district in Balkh. Phase two is 177 kilometers long and runs from Daulat Abad to the Andkhoi district in Faryab. The third phase involves building sub-canals to deliver water to agricultural lands.

The canal measures 285 km in length and 152 m in width. Its irrigation capacity is 650 cubic meters per second, allowing it to irrigate 580,000 hectares of farmland.

No	Name of Project	Туре	Location
1	Design and construction of FY dams including parcels (A and B) in various provinces	Industrial/agricultural	Various provinces
2	Construction of Kamal Khan Dam canals	Industrial/agricultural	Nimroz
3	Construction of Machalgho Dam	Industrial/agricultural	Paktia
4	Construction of canal and diversion dam in Farah	Industrial/agricultural	Farah
5	Construction of Sofla (Bagt) canal in Helmand	Industrial/agricultural	Helmand
6	Construction of Namak Ab Canal in Takhar	Industrial/agricultural	Takhar
7	First lot of Nahr-e-Saraj in Helmand	Industrial/agricultural	Helmand
8	Second lot of Nahr-e-Siraj in Helmand	Industrial/agricultural	Helmand
9	Construction of Paltoni Dam in Paktika	Industrial/agricultural	Paktika
10	The first phase of the Qosh Tipa canal in Balkh, with a length of \ · A km	Industrial/agricultural	Balkh

# Construction

No	Name of Project	Туре	Location
1	Construction of administrative complex for the Ministry of Finance (MoF)	Administrative/ public	Kabul
2	Construction of administrative complex for Independent Administrative Reform and Civil Service Commission (IARCSC) in Herat  Administrative/public		Herat
3	Construction of Sukuk Printing Press building in Kabul	Administrative/ public	Kabul
4	Construction of three additional building blocks in the Attorney General's Office	Administrative/ public	Kabul
5	Construction of orphanages in Jawzjan, Takhar, Daikundi, Nuristan and Logar	Administrative/ public	Various provinces Kabul
6	Construction of administrative building for the Directorate of President Protective Services (PPS)	Administrative/ public	Ghazni
7	Construction of building complex for the Provincial Police HQ in Ghazni	Administrative/ public	Faryab
8	Construction of Gholam Mohammad Meimanegi Cultural Center in Faryab	Administrative/ public	Pakteya
9	Construction of water supply and sewerage systems of the two-story  Administrative/		Kabul
10	Construction of meeting hall for the first phase of Ustaad Mazari Mosque in Kabul  Administrative public		Various provinces Kabul
11	Construction of 17 hostel buildings in 10 provinces Educational		Daikundi
12	Construction of a hostel building in Daikundi Educational		All Provinces
13	3 Procurement of computer lab supplies and equipment for 700 schools Educational		Kandahar,Farah
14	4 Construction of two hostel buildings in Kandahar and Farah Educational		Kabul
15	Construction of building facility for the Faculty of Water Resources and Environmental Engineering of Kabul Polytechnic University  Educational		Kabul
16	Construction of a building facility for the Faculty of Chemical Technology of Kabul Polytechnic University	Educational	Maidan Wardak
17	Construction of a hostel building in Maidan Wardak	Educational	Zabul
18	Construction of a hostel building in Zabul Educational Kabul		Kabul
19	Construction of a building facility for the General Directorate of Physical Education & Sports  Helmand		Helmand
20			All Provinces
21	Construction of 377 mosques in 34 provinces Religious All		All Provinces
22	Construction of 36 mosques and Fatiha-Khwani halls in 34 provinces	Religious	Kabul
23	Construction of Qala-e-Shanan streets in the 12th district in Kabul	Infrastructure	Kabul
24	Construction of the 2nd lot of Kabul River retaining walls	Infrastructure	



No	Name of Project	Туре	Location
25	Kabul River cleaning and bank protection project		Kabul
26	Construction of boundary wall for Hamid Karzai International Airport	Infrastructure	Kabul
27	Construction of 8.97 km of asphalt road connecting Borg Village to Surkhab Village in Mohammad Agha District of Logar	Infrastructure	Logar
28	Construction of 9.5 km of asphalt and concrete road connecting Kabul-Gardiz highway to Zarghoon Shahr (Ali Khel Mosque of Malek Ha Village) in Mohammad Agha District of Logar	Infrastructure	Logar
29	Construction of 14.41 km of asphalt road connecting Khushi to Borg and Kandwa Villages of Khushi District in Logar	Infrastructure	Logar
30	Sub base, base course and drainage construction of Durahi Hairatan Township road	Infrastructure	Balkh
31	Construction of 17 km asphalt road that connects Pol-e-Kandahari to Surkhab Village of Mohammad Agha District in Logar	Infrastructure	Logar
32	Construction of stone-paved roads in Market-e-Dowom of Khair Khana	Infrastructure	Kabul
33	Construction of 4 km connector road between 11th and 17th Districts of Kabul (second phase)	Infrastructure	Kabul
34	Construction of 24 km Trinkot to Shah Wali Kot road in Kandahar	Infrastructure	Kandahar
35	Construction of 27 gymnasiums and recreational centers in 27 provinces	Health/ recreational	All provinces
36	Construction of 600-Bed Regional Hospital in Nangarhar	Health/ recreational	Nangarhar
37	Procurement and supply of Covid-19 hospital beds	Health/ recreational	Parwan
38	Construction of 102 hospital waiting rooms in 34 provinces	Health/ recreational	All provinces
39	Construction of 100-Bed Covid-19 Hospital	Health/ recreational	Maidan Wardak
40	Renovation of 21 public hospital buildings in Kabul	Health/ recreational	Kabul
41	Construction of Janat Gul Khan Maternity Hospital	Health/ recreational	Kabul
42	Construction of Ghazni 100-Bed General Hospital	Health/ recreational	Ghazni
43	Construction of Kunar 200-Bed General Hospital	Health/ recreational	Konar
44	Construction of Pol-e-Charkhi 50 bed prison hospital	Health/ recreational	Kabul
45	Construction of 10 Covid-19 50-bed hospitals in 10 provinces	Health/ recreational	Various provinces Kabul
46	Construction of 20-bed hospital in Maidan Wardak	Health/ recreational	MaidanWardak
47	Construction of production facility for the IV Fluids Manufacturing Plant	Health/ recreational	Kabul
48	Construction of a Public Guesthouse for the Diaspora of Afghan Doctors in Wazir Akbar Khan	Health/ recreational	Kabul
49	Construction of five 50-bed Covid-19 hospitals	Health/ recreational	Kabul
50	Construction of new buildings in Pol-e-Charkhi Prison	Miscellaneous	Kabul
51	The first lot of Afghan National Palace	Miscellaneous	Kabul

#### **Historical Monuments**

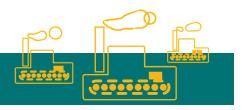
No	Name of Project	Туре	Location
1	Renovation and reconstruction of Eid Gah in Kandahar	Historical/ cultural	Kandahar
2	Renovation and reconstruction of Imam Zada Yahya shrine	Historical/ cultural	Sarpul
3	Renovation and reconstruction of Rawza in Mazar-e-Sharif	Historical/ cultural	Balkh
4	4 Second lot of Jabal Siraj Palace in Parwan Historical/cultural		Parwan
5	5 Irrigation, water supply, electricity and sewerage system and landscaping of Tajbeg Palace Historical/cultural		Kabul
6	6 Remaining structural and electrical works of Darul-Aman Palace Historical/cultural		Kabul
7	Renovation of Tajbeg Palace	Historical/ cultural	Kabul
8	Construction of Sardar Mohammad Daud Khan's tomb	Historical/ cultural	Kabul
9	Second lot of Bala-Bagh palaces in Paghman	Historical/ cultural	Kabul
10	Renovation of Jabal Siraj Palace	Historical/ cultural	Parwan
11	Architectural, carpentry, water supply, sewerage, mechanical, and electrical renovation works of Bala-Bagh palaces in Paghman	Historical/ cultural	Kabul

#### **Townships**

No	Name of Project	Туре	Location
1	First lot of Afghan National Palace	Residential	Kabul
2	First phase of Sanayee Ghaznawi Township - residential buildings	Residential	Kabul
3	First phase of Sanayee Ghaznawi Township - Administrative building of the Ministry of Mines and Petroleum (MoMP)	Residential	Kabul
4	Second phase of Sanayee Ghaznawi Township	Residential	Kabul
5	Lalah Town Township	Residential	Kabul
6	First phase of Bagrami Township	Residential	Kabul
7	Second phase of Bagrami Township	Residential	Kabul



#### **Industries**



NDC's Ghouri and Jabal Siraj cement factories, Metal Corporation, and Precast Plant are its production vehicles. Through machinery repairs and better management, NDC increased cement production from 90,389 to 134,933 tons annually. The Metal Corporation can produce up to 500 tons of metal elements per year. The Precast Plant is equipped with advanced technology and skilled workforce, enabling it to manufacture and assemble 95,000 square meters of prefabricated parts annually. The Housing Construction Enterprise revived its long-inactive Oxygen Production Plant, and as Covid-19 caused a shortage of oxygen, the plant produced and supplied up to 200 oxygen balloons daily to Afghan–German and other hospitals.





#### Mines



Donor policies, unnecessary bureaucracy, political unrest, and reliance on foreign aid have hampered development programs in the past. NDC aims to promote Afghanistan's economic growth and self-reliance by investing in the mining sector. Our strategic vision for this sector involves utilizing the income from coal extraction to fund major national projects.

#### **Balkhab Coal Mines**

The Islamic Emirate of Afghanistan's Cabinet assigned NDC to extract coal from Balkhab Coal Mines in Sare-Pul. NDC has started conducting feasibility and geological studies and created comprehensive plans for optimal coal extraction.





#### Agriculture



#### Hairatan Industrial Agricultural Complex

NDC aims to use modern agricultural methods to cultivate the lands surrounding Qosh Tipa Canal after completing its first phase. This includes establishing a large industrial agricultural complex in Hairatan spanning 150000 hectares, with 100000 hectares dedicated to agricultural complex and 50000 hectares for industrial parks.

To prevent pollution and utilize fertile lands more efficiently, NDC established Taraqi Gardens in the vicinity of Ghouri Cement Factory. It spans 400 acres and contains over 20,000 saplings of fruit trees, including grapes, apricots, pears, pomegranates, almonds, and peaches. The garden is equipped with a drip irrigation system, and fortunately some trees have already fruited.

To prevent pollution and utilize fertile lands more efficiently, NDC established Taraqi Gardens in the vicinity of Ghouri Cement Factory. It spans 400 acres and contains over 20,000 saplings of fruit trees, including grapes, apricots, pears, pomegranates, almonds, and peaches. The garden is equipped with a drip irrigation system, and some trees have already fruited.

No	Name of Project	Туре	Location
1	Agricultural complex	Industrial/ Agricultural	Balkh
2	Construction of modern cold storages in 12 provinces	Industrial/ Agricultural	Various provinces
3	Construction of cold storages in the airports customs in Kabul, Balkh, Kandahar, and Nimroz.	Industrial/ Agricultural	Various provinces
4	Construction of administrative building for Abu Nasr Farahi Customs Office	Industrial/ Agricultural	Andkhoye
5	Construction of SCADA Data Center	Industrial/ Agricultural	Kabul
6	Kabul Watershed Management Project	Miscellaneous	Kabul



#### **Real Estate**

- NDC's Directorate of Properties has identified and registered 16,560 acres of government lands.
- It has reclaimed 7,079 acres of lands and 111 public properties from land-grabbers and unlawful owners.
- It has concluded 233 public property leasing contracts.
- 850,935 acres of land have been acquired for Hairatan Industrial Agricultural Complex.
- NDC has earned a total income of AFN 25,309,310 and USD 839,980 from its properties around the country.

#### **Development programs:**

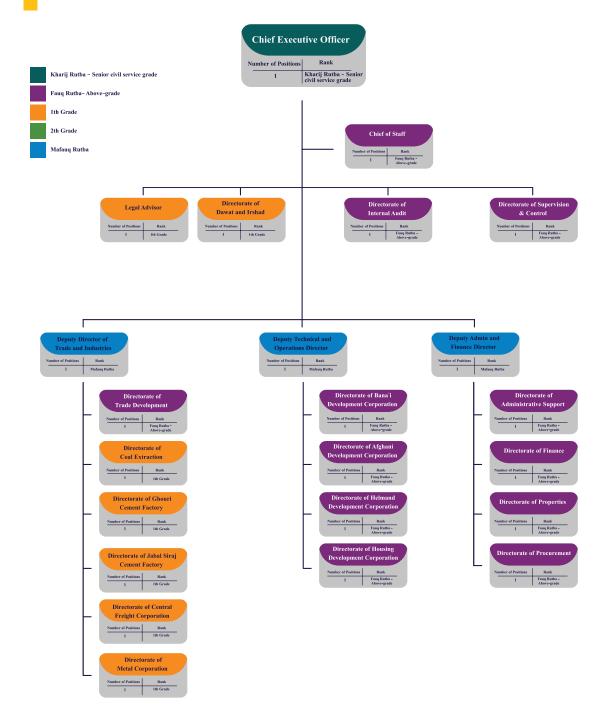
NDC has launched the following development initiatives:

- Increasing production capacity of Ghouri and Jabal Siraj cement factories;
- Extracting Balkhab Coal Mines;
- Introducing agricultural programs in the Southwest;
- Launching manufacturing initiatives; and
- Executing the development plan of Hairatan Industrial Agricultural Complex.





# **Organizational Structure**



Number of staff	Educational Degree
1	PhD
42	Masters
214	Undergraduate
36	Diploma
24	High school diplomas

Number of staff	Years of Experience
27	60-64
36	50-60
35	40-50
110	30-40
108	20-30

Number of staff	Years of Experience
42	More than 30
51	21-30
5	11-20
28	5-10
178	Less than 5

# **Customers:**

NDC implements public infrastructure projects, including buildings, dams, and canals, in the agricultural, mining, and manufacturing sectors for different government agencies. Our clients include:

























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# A Glance at Some of the Projects of the National Development Corporation

























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